



Lessons from a Lean Consultant: Avoiding Lean Implementation Failures on the Shop Floor (Paperback)

By Chris A. Ortiz

Pearson Education (US), United States, 2008. Paperback. Book Condition: New. 226 x 150 mm. Language: English . Brand New Book. Making Lean Work: In-the-Trenches Help from a World-Class Expert Lean manufacturing can improve productivity and quality, shorten lead times, reduce costs, and improve competitiveness. However, succeeding with lean is not easy. Chris A. Ortiz, one of the country's most respected lean implementers, shows you exactly how to overcome obstacles, drive value from lean, and sustain success for the long term. Ortiz draws on his experience leading many successful lean transitions and more than 150 kaizen events. He shows you how to prepare for a lean shop floor environment, implement best practice procedures and standards, build executive support, lead kaizen within the factory, and deal with the ups and downs you will inevitably encounter. Forget theory: This is a step-by-step, what-to-do guide for professionals in the trenches—plant and engineering managers, lean managers and directors, Six Sigma practitioners, and working engineers. Topics covered include * Seven reasons lean can fail—and how to overcome them * Establishing successful kaizen programs: champions, events, teams, goals, tracking, and scheduling * Avoiding early stumbling blocks in data collection, waste removal, and process design * Getting...

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